

A newsletter for Te Arawa descendants on the economic growth and development towards achieving the aspirations of 11 Affiliate iwi and hapu from its Treaty of Waitangi settlement.

Manaaki Whenua, Manaaki Tangata, Haere Whakamua  
Care for the land, Care for the people, Go forward

## SHAREHOLDERS SIGNING - A SIGNIFICANT STEP FORWARD

A significant event saw the eleven Affiliate entities and their trustees invited to Waiteti Marae last November, to sign a historic and momentous document, the Shareholders Agreement. The agreement makes each Affiliate a direct and equal shareholder in Te Arawa Group Holdings (TAGH).

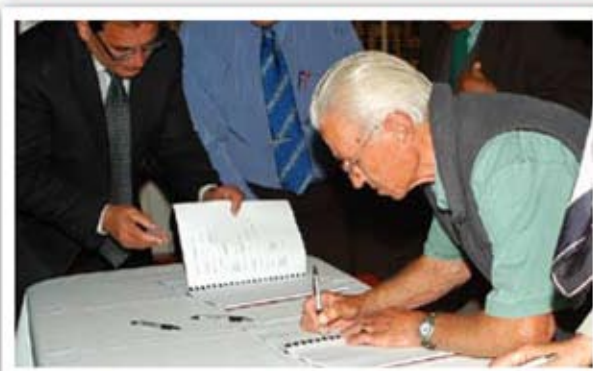
What make this event even more significant is that no other settlement group in New Zealand has attempted to disseminate the wealth at such an early stage of the settlement journey. In this way the Affiliate entities are shareholders in the company and TAGH will now be reporting directly to those Affiliate Trusts every year.



Waiteti Marae hosting the Shareholders Agreement Signing

The occasion was both historic and solemn for those in attendance. Historic, following the journey and the battles getting the claims to this point. Solemn, in remembering some of those leaders who started the journey with Nga Kaihautu and Te Pumautanga had passed away.

But the signing was also a happy occasion with the realisation that the settlement is near completion. There is still the return of lands to the Affiliate entities to be completed and the CNI mana whenua process to complete and final forest lands allocation to be finalised.



Affiliate Trustee, Manahi Bray signing the Shareholders Agreement with Wallace Haumaha assisting

Most post settlement governance entities have kept their settlement assets central, the monies invested and grown together. While the Affiliates now have their own investment options to consider, TAGH will be largely responsible for growing the organisational wealth on behalf of the Affiliates. After 10 years the Affiliates will have the option of selling their shareholding or letting it remain within TAGH to grow.

Either way this means that individual Iwi /hapu have been empowered in a way that no other settlement has in the past.



Te Poroa Malcolm doing the closing karakia after the completion of the signing and the formalities

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## TPT STRATEGIC PLANNING COMPLETED

A busy start to the year for the trustees was this year's Trustee Strategic Planning Workshop held at the Tauranga Motel on the Waterfront.

Keynote speaker John Tamihere provided an overview on the history of Te Whanau O Waipareira Trust on which he is the CEO. While acknowledging that they service a large portion of west Auckland Maori, their services are available to the community as a whole.

Tamihere noted that a large portion of their Maori population are third and fourth generation to be born in Auckland and have actually lost contact with their marae.

He also noted that it was on the basis of population numbers and a proven record of service delivery that they are able to lobby government directly to access funding for different projects. Funding isn't guaranteed but a large population 'base' certainly helps.

Notwithstanding Waipareira's successful past they are a kaupapa based organisation that has an enviable reputation for getting things done. They have a health service (including dental and pharmaceuticals) and welfare service, all fully integrated under one roof at their Whanau Centre in Henderson, Waitakere City. An ambitious undertaking for any organisation in New Zealand, especially a progressive Maori one.

"Rather than managing ongoing problems, we are bringing solutions". John impressed the trustees with his inspirational presentation. He provided them a template for any progressive Maori organization wishing to make a difference in the appalling Maori social, economic and criminal statistics.

Kirikowhai Mikaere, an analyst delivered an informative session in regards to statistics and Maori in the Bay of Plenty. Rather than highlighting the negative statistics, Kirikowhai looked at the trends in the statistics that relate specifically to Te Arawa. Kirikowhai works in conjunction with Taria Tahana and Te Arawa Tangata to develop framework for collecting specific information that will enable informed decisions to be made about where resources would be best placed to effect positive changes.



Guest speaker John Tamihere talking about the growing pains and gains of Waipareira Trust in West Auckland.

Trustees added to the discussion confirming the statistics from their own backgrounds and experiences in the various government agencies. Though the statistics are sobering they are real and require 'real solutions.'

Te Arawa River Iwi Trust (TARIT) delivered a brief overview of the strategy for 2012. With TARIT's key objective is enhancing the health and wellbeing of the Waikato River and the development of programmes and protocols around the future protection and care of this taonga.

Additional Key Objectives include:

- The preservation and enhancement of the Te Arawa River Iwi cultural values, history, Tikanga and traditions;
- Caring for waahi tupuna; and
- Building the capability of our people to be active and effective kaitiaki.



Trustees (from L to R) Wallace Haumaha, Manu Malcolm, Dennis Polamalu, Donna Te Kanawa and Victoria Werohia doing a planning exercise during the Trustee Workshop

Story continued over the page

# FROM THE DESK OF THE GENERAL MANAGER

*Ka Tanuku e, ka tanuku e.*

*Ka Tanuku nga tihi o nga maunga whakahirahira ahaha. E kapo ki nga whetu, e kapo ki te marama, e kapo ki te ata, ko aku Raukura ka riro ra e.*

*Haere rā koutou katoa ngā mate huhua o te tau kua pahemotae noa rā ki te Tau Hou nei. Hāere rā, tiraha rā, moe mai rā koutou*

*Tihe Mauriora.*

With the first quarter of the year complete and there has been a lot of work done so far this year and there is still much to do. The recent AGM hui outlined the work agreed on that the trust has endeavoured to undertake for the year.

The Trustees Workshop and Strategic Planning Hui held in January was enlightening with guest speaker John Tamihere taking the trustees on the journey Wapareira Trust to the present day. A success story developed over time.

The Shareholders Signing was a significant move forward for each of the Affiliates and Te Pumautanga O Te Arawa Trust. This makes each Affiliate a shareholder in Te Arawa Group Holdings. A momentous occasion by any standing and a major milestone for Te Pumautanga.

The collaboration between ourselves the Te Arawa Trust Board and Te Kotahitanga O Te Arawa Fisheries has been talked about for some time. At the end of last year, the trustees and senior management of each organisation got together for the first time. Each shared about their organisations strategies and long term goals.

We look forward to rest of the year and the challenges ahead.

Rawiri Te Whare



## TPT STRATEGIC PLANNING COMPLETED - continued

The Te Arawa River Iwi Trusts main aims for 2012 are:

1. Core Relationships with associated Iwi Affiliates, relevant councils that are now subject to the legislation crown entities involved in the cleanup of the river the farming sector in relation to adverse impacts on the Waikato River the science sector other affected Iwi
2. Restoration Projects Wetland Developments

3. Water quality  
Koura and Tuna  
Environmental Technology  
Affiliate Entity Funding  
Effective Advocacy  
Environmental Strategy  
Cultural Health Indicators  
Land and Water Forums  
Plans and Policies  
TARIT will develop baseline reference data based on current and historical information.

The Trustee Workshop was highly successful signaling a very busy 12 months ahead.

# ANNUAL GENERAL MEETING 2012 REPORT

*Following are extracts from the Te Pumautanga O Te Arawa 2012 AGM Report delivered at Hinemihi Marae, Ngapuna in Rotorua.*

## Message from the General Manager

The Crown assets under the settlement were returned to us on 02 July 2009. The following two years including this reporting year, the TPT Board along with its Trust Executive Management has focussed on consolidation. In that time the commercial assets were devolved to Te Arawa Group Holdings Ltd, (TAGH) TPT's wholly owned commercial subsidiary, to hold manage and grow the assets.

There has also been considerable interaction between TPT and the Te Arawa River Iwi Trust (TARIT). This trust was set up to manage Crown/Iwi Co Management Framework over the upper Waikato River Catchment. There are a number of overlaps between the TPT settlement and TARIT's role. TARIT will provide its own report.

As you follow through the annual report, it is designed to focus on the strategic goals set by the board and the associated business activities developed by management. So in summary the report contains TPT's Overarching Strategic Goals that set the direction for TPT for the 10 year period from 2007 to 2017. These are reviewed annually. The next major strategy planning by the Board will consider a 20-25 year strategic plan.

The Board meets every six weeks. Management is expected to provide a full report to Board meetings on all key activities.

In my view TPT is settling down very well. It has agreed documents to guide its operations such as:-

1. the Deed of Settlement provisions;
2. the Deed of Trust;
3. Governance Manual;
4. Policies and procedures; and
5. the annual strategic and business plan.

The financial audited statements will demonstrate that we have been conservative and steady in our investments and overall financial management. We look forward to a year of growth and productive development.

Rawiri Te Whare

## INTRODUCTION

The Trust Executive Administration (TEA) has developed TPT's Annual Business Plan from TPT's Strategic Plan. TPT has identified four overarching strategic goals (OSG).

1. POLITICAL
2. SOCIAL
3. ORGANISATIONAL
4. COMMERCIAL

Sitting beneath these overarching strategic goals are the sub-strategic goals (SSG) from which is derived all TEA business activities. We take this opportunity to report on the progress of these strategic goals.

### 1. POLITICAL (OSG)

#### 1.1.2 Activities

a) TPT strives to maintain a standard of operation that demonstrates sound governance, efficient management and political astuteness. It considers healthy relationships with all of its stakeholders to be of paramount importance.

**Report: TPT endeavours to manage its affairs in accordance with its Deed of Trust, Governance manual, Policies and procedures and working to its strategic and business plan. It has an audit and risk committee for providing advice and managing risk.**

b) The General Managers of TPT, TALT and TKOTAF meet for discussions around collaboration between these three settlement entities on specific projects e.g. a single Te Arawa registration data base servicing the three bodies.

**Report: The General Managers have engaged in discussion on this project and have submitted the idea to their respective Boards.**

d) Management works with the Ministry of Fisheries, Ministry for Culture and Heritage, Ministry for the Environment and the Department of Conservation (DOC) on the Crown's Implementation Plan. This plan focuses on certain provisions of the Deed of Settlement to improve Iwi/Crown relationships and to work on small projects.

**Report: Management has engaged with these agencies, but with some difficulties. However this work will be on-going as there are opportunities for joint projects.**

# ANNUAL GENERAL MEETING 2012 REPORT

## 1.3.2 Activities

TPT and Crown agreed an implementation plan which is what the two parties work to. Often this is done in conjunction with TARIT particularly where the Upper Waikato River Catchment is concerned. This enables TPT and TARIT to keep in regular contact with these agencies and their Ministers. This provides for significant political leverage for TPT, TAGH, TARIT and the Affiliate Entities.

**Report:** This is on-going as the Crown's Implementation Plan is intended to be work out over time with the relevant agencies and ensuring the DOS provisions are being fulfilled. Progress has been made and will continue to be made as we see opportunity for joint projects.

## 1.4.2 Activities

a) Once again this relationship is borne out of certain provisions of the Deed of Settlement. Currently there is a level of relationship with the Mayor and CEO of RDC; the Chair and CEO of Environment Waikato as well as the Conservator of DOC. This enables staff to engage with each other on governance directed projects. TEA and TARIT work together on a number of these relationships and projects.

**Report:** Good progress has been made in these areas, but the work is on-going and it will be over time that we will see the full benefit of these relationships. On matters regarding the Upper Waikato River Catchment we work in conjunction with TARIT.

## 2. SOCIAL (OSG)

### 2.1.4 Activities

Work with Crown and RDC on the "impact of the direct flight path" over the Ruamata Marae and Kura. A potential offer was made to Ngati Uenukukopako, but it included the relocation of the Marae. Ngati Uenukukopako declined the offer.

**Report:** A proposal was brought back to Ngati Uenukukopako, but it was not to their satisfaction.

### 2.1.5 Activities

Engage in Crown/Iwi discussions over the Rangitaiki River through Ngati Tahu-Ngati Whaoa, one of TPT's affiliate.

**Report:** This is happening with OTS, Ngati Manawa and Ngati Whare. Negotiations have not yet been completed.

## 3. ORGANISATIONAL (OSG)

### 3.1 Cultural Redress Lands

#### 3.1.1 Activities

a) To develop a plan to devolve all of these assets by March 2014. It is intended by March of this year that 3 cultural assets will be devolved.

**Report:** The major work done in this area is that the strategy and plan of devolvement has been developed and approved by the Board. The other substantial work is the transmission and transfer process which is intensely legal.

#### 3.2.2 Activities

a) Promote amongst beneficiaries the need for registering and participate in beneficiaries' elections.

b) Keep improving the processing of beneficiaries' information.

**Report:** The Beneficiaries register continues to steadily grow with the 18 years and over population sitting around 11,000 people. Ongoing improvements are being worked on to make the system more efficient.

#### 3.3.1 Aim

To conduct efficient Board elections every three years

**Report:** The next election is due in June 2013. The first election was conducted by the TPT Board. The second elections tried to accommodate more of the affiliate wishes. This ran well in some instances, but not in others. A lot of work is currently being done on a joint TPT Affiliate election process.

## 4. COMMERCIAL (OSG)

TPT has devolved its commercial assets to its wholly owned subsidiary, Te Arawa Group Holdings, to hold manage and grow the assets.

**Report:** TAGH will report on the commercial assets.

## 5. STRATEGIC REVIEW

**Report:** The TPT Strategic plan is reviewed annually to ensure the TPT strategy remains relevant, practical and forward looking.

*Copies of the full 2012 AGM Report including the Group Financial Accounts are available for download from Te Pumautanga O Te Arawa's website, [www.tpota.org.nz](http://www.tpota.org.nz). All printed copies have been exhausted.*

## PEACE STREET REOPENS

The Te Arawa Tangata Strategy under the Te Pumautanga O Te Arawa Charitable Trust has a new home or to be more precise a new 'old' home. It has been a year since the house on the corner of Peace Street and Fenton Street was last occupied by Te Pumautanga O Te Arawa Trust. Te Arawa Tangata has moved back in there and will accommodate a team of five staff.

Te Arawa Tangata Project Leader, Taria Tahana said she was excited to be in the building that was once 'occupied by the TPT Trust.' This continues a legacy of growing an industry from infancy as happened with the TPT Trust. Te Arawa Tangata is charged with the development of new social initiatives which it is hoped, will lead to positive social and cultural outcomes for Te Arawa whanau, hapu and Iwi.

The opening karakia at the Peace Street house was conducted by Henry Colbert. It was attended by staff from TPT Trust, Te Arawa Group Holdings, the Te Arawa Tangata working party and members of the community.

The 'Peace Street house' has offices and meeting rooms to cater for hui and small seminars. The friendly staff at Te Arawa Tangata now have a 'home' on Fenton Street.

Te Arawa Tangata's newest arrival is Aneta Morgan, Hapu Development Officer who has been working towards an event set for early May. The event, Te Arawa Marae Master Chef will be held at Owhata Marae, Hinemoa Point, Rotorua.

The competition will include a range of hunting and fishing challenges. There is also a chance for expert bread, cake and preserve makers to show their wares and win prizes. Te Arawa Tangata's Facebook page will have more details on this event.



*Henry Colbert doing the opening karakia for the opening of the Peace Street Offices in Fenton Park, Rotorua.*

## TE ARAWA BIG 3 MEET

Trustees and senior management from Te Pumautanga O Te Arawa Trust, Te Arawa Lakes Trust Board and Te Kotahitanga O Te Arawa Fisheries met in December 2011 at the Kingsgate Hotel. The kaupapa was to consider how the three settlement organisations can begin collaborating on some aspects of their businesses where resources and similar functions can be shared. They are to date, the three largest settlement bodies in Te Arawa.

There have been calls recently from within Te Arawa for these three entities to combine their resources and influence, efficiencies and economies of scale are very important. While suggestion that one body be responsible for all claims has been made the legislation prevents this from happening.

This initial collaboration hui was open to all the Trustees and Senior Management staff of each of the organisations. Some trustees sit as members on more than one of these entities. The purpose of this initial hui was for trustee members of each organisation to meet and to listen to a series of presentations from each organisation. This was to provide an insight and an overview into what each organisation does.

The three settlement bodies are already looking at collaborative projects that can move this concept forward. One of these projects is looking at a single beneficiary registration database that could cater for all three organisations.

The scoping for this project is currently underway and will be a crucial part of the proposed collaboration. The scoping report will review the viability, time frames and cost of amalgamating the three registers.

The organisations acknowledge that with the support of Te Arawa Iwi and the beneficiaries of each organisation, the project will get the 'green light'.

Other collaborative projects have been spoken of and are being considered for the future while the first step has been taken.

# NGA PANUI POTO

## AFFILIATE TRUST WORKSHOPS

There will be a series of workshops with the Affiliate Trust's and their respective Trustees over the next couple of months.

One lot of workshops will look at those Affiliate Trusts that want to have a web presence, if they don't already have one. The session will include the design and upload of a web page. The short course planned over six nightly sessions will focus on the practical application and design of a web page, uploading and maintaining it. One session will also look at a making a Facebook page for the interested Affiliates. Participants are expected to have a working knowledge of Office software or similar. This workshop is expected to be held in early May.

Another workshop will be held for those Affiliates wanting to develop their own newsletters. The workshop will focus on the practical side of developing a newsletter. Again the participants will only require a working knowledge of Office software or similar. This workshop is expected to be held in late May.

We are planning a workshop on TPT Beneficiary Register and how this can be accessed by the Affiliate Trusts. This is expected to be held in mid May.

These workshops will be open to the Affiliate Trusts and will be run from our office at 8 Marguerita Street, Rotorua. To register for these workshops and for more information, please contact Roland or Nero Jnr at the Te Pumautanga O Te Arawa offices (07) 347 4615. Further details will be posted on Te Pumautanga O Te Arawa's website.



*Website, newsletter and registration workshops for Affiliate Iwi and Hapu Trusts coming up in May 2012*

## MARAE MASTER CHEF 2012

The Marae Master Chef 2012 is a Te Arawa Tangata initiative. The Event is being co-ordinated by Hapu Development officer Aneta Morgan. The Event is being held at Owhata Marae from Friday 4th to Sunday the 6th of May 2012.

Each Affiliate Marae has the opportunity to enter into a variety of competitions under Marae Master Chef 2012.

There will be hunting and fishing challenges with mahi kai competitions consisting of pig singeing, deer skinning, fish filleting and mussel opening.

The Marae Kai competition will seek to find the best Maori bread, cakes and biscuit, steam pudding and a variety of well-known marae delicacies.

The main event is undoubtedly the Marae Cook Off. There will be gourmet kai cooked with best dishes for wild pork, venison, freshwater fish and kaimoana.

At the end of the weekend prizes will be awarded for each of the hunting, preparation and cooking divisions.

Affiliate Marae have been sent the event information and registrations forms. Registrations are available from Aneta Morgan at the Te Arawa Tangata Office. Aneta can be contacted at the Te Arawa Tangata Office at 1 Peace Street, Rotorua or by phone on 07 349 0899. Email address is aneta@tearawatangata.com



*A wide variety of seafood and game will be available during the Te Arawa Marae Master Chef 2012 at Mataikotare Marae in May*

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### [www.tpota.org.nz](http://www.tpota.org.nz)

The website for Te Pumautanga O Te Arawa Trust has been updated. To learn about our organisation, our history, and Treaty settlement visit our website at [www.tpota.org.nz](http://www.tpota.org.nz)



### Pumautanga Kōrero

*Pumautanga Kōrero* is a quarterly newsletter published by Te Pumautanga O Te Arawa Trust.

*Pumautanga Kōrero* aims to inform Te Arawa descendants on the economic growth and development of the 11 Te Arawa Affiliates entitled to benefit from the Te Arawa Affiliate Iwi and Hapu Settlement.

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### E-News

To receive our newsletters by email, please contact us during office hours. Kia ora!

